



# ORGANISING CAPACITY, DIVISION OF ROLES AND RESPONSIBILITIES BETWEEN MA, CITIES AND FUNDS



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3 October 2016, Bucharest

A decorative graphic on the left side of the slide depicts a city skyline in shades of purple and white. It includes various buildings of different heights, a wind turbine, a car, and trees. The skyline is reflected in a light blue area below it. A green line with circular endpoints at the top and bottom right connects the title area to the text area.



# Empowerment of Urban Authorities

- Designation of cities as IBs
- Agreements/written record
- Audit
- Separation of functions
- Selection of projects
- Examples of selection criteria





## Designation of urban authorities as Intermediate Bodies

- **With the delegation of the selection of projects the city acts as an Intermediate Body**

***Only with respect to the functions delegated to them***

- ✓ **Arrangements between MA and the urban authorities (recorded in writing)**
- ✓ **Adequate procedures related to the delegated functions are in place (both levels)**

***In place before the start of the selection process***



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## Basic principle: CLEAR DIVISION OF TASKS AND RESPONSIBILITIES

### Examples of arrangements to think about up front as well

- ✓ Existing knowledge base on ERDF? Trainings needed?
- ✓ Working instructions: arrangements are essential but how do these work out in practise?
- ✓ How to communicate and share information? Common ICT system

It is all about building **TRUST**  
Creating an environment where people trust and help each other





## Scope of Audit requirements

- **IBs (urban authorities) are covered by the system audits and audit of projects**

*Only with respect to the functions delegated to them (in most cases only selection)*

- ✓ **Compliance with requirements of the management and control systems**

*To the extent they are linked to the delegated tasks*



# Separation of functions

**Urban Authority is IB AND also beneficiary**

- ✓ **Arrangements should be in place to ensure separation of functions**

**KEY ELEMENT** is that functions delegated by the MA to the IB are allocated to units/departments within the urban authority that are not directly involved with the beneficiary's responsibilities

**City as an IB= selection**

**City as a beneficiary = preparation/implementation**



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# Selection of projects



- ✓ **Monitoring Committee: approving a methodology and criteria for selection**
- ✓ **Urban Authority: actual ranking and selection**
  - ✓ **Assessment of the quality**
  - ✓ **Relevance to the integrated urban strategy and/or SUMP**

**+ other tasks can be added like verification (compliance with law). This depends on the capacity an urban authority has. Verifications can as well be performed by the MA (or another IB on its behalf)**

**MAs retain the right to undertake a final verification of eligibility before approval.**



# Examples of selection criteria



- 1. Degree to which the project contributes to achieving the objectives of the sustainable urban strategy (e.g. CO2 emissions, desegregation, economic revitalisation, etc.)**
- 2. Adequacy of the project (e.g. evaluated by the responsible city department)**
- 3. Societal relevance, including equality and non-discrimination**
- 4. Long lasting effects and impact in the urban area**
- 5. Contribution of the project to the improvement of the quality of life in the city/ deprived area**
- 6. Degree of involvement of local stakeholders**
- 7. Contribution of the project to support cooperation within the functional urban area**





# Learning by doing



- ✓ **Do not reinvent the wheel**
- ✓ **Lot of knowledge is existing**
- ✓ **Involve the people for who you do this**
- ✓ **Use TAIEX**
- ✓ **Join the UDN events**
- ✓ **We are there to support you!**

**See you in Brussels on the 23 NOV to join us at the event on Urban Mobility!**

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